AMBEST

AM Best's 2026 DUAE Outlook

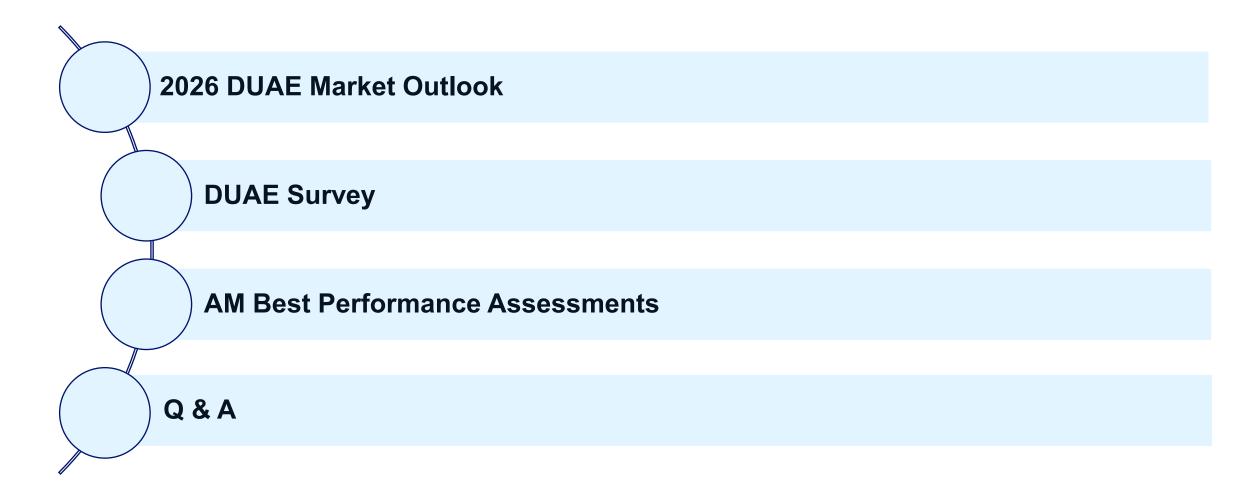
Greg Williams – Managing Director, AM Best Yizhou Hong – Senior Financial Analyst, AM Best

Download Today's Presentation





Agenda





2026 DUAE Market Outlook



Market Segment Outlooks

- Outlooks consider:
 - Current and forecast economic conditions
 - Regulatory and legislative environment and potential changes
 - Line of business developments: rates, terms & conditions, loss development
 - Competitive issues
- Outlooks can be Positive, Negative or Stable
- Updated annually, but may be revisited at any time during the year
- Market segment outlooks are not directly correlated to rating outlooks



2026 DUAE Market Segment Outlook

AM Best is revising its outlook from Positive to Stable for the global delegated underwriting authority enterprises (DUAE) segment, based on the following factors:

- Sustained albeit moderating growth
- Capacity remains strong but becomes more selective
- Added scrutiny and expectations from market participants
- Niche expertise, talent, and technology continue to support versatility
- Optimism among insurers, reinsurers and investors remain



Global DUAE Market – Tailwinds













Demand for Specialization

Niche Expertise and Tailored Solutions Technology & Talent will Remain Key Differentiators

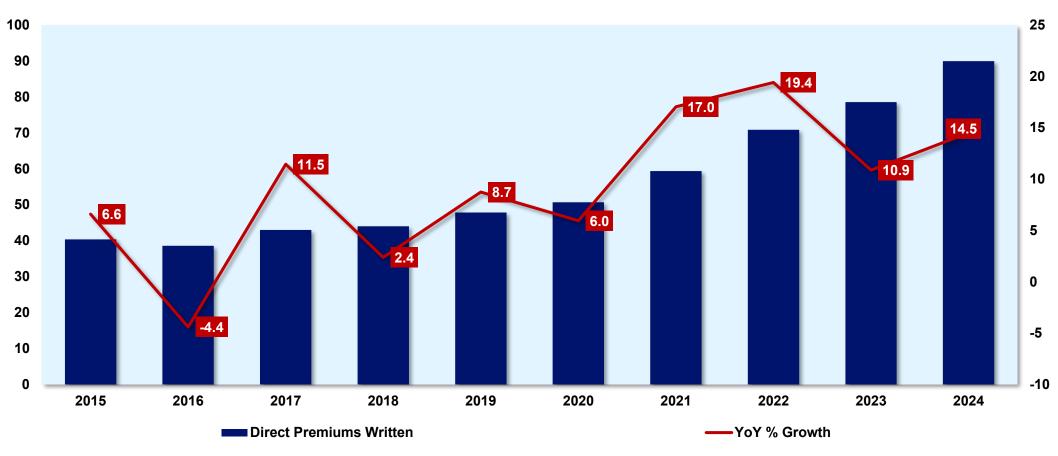
Carriers and Investors Still Bullish on Market

Capacity Remains Robust Continued
Growth in E&S
and Fronting
Sectors



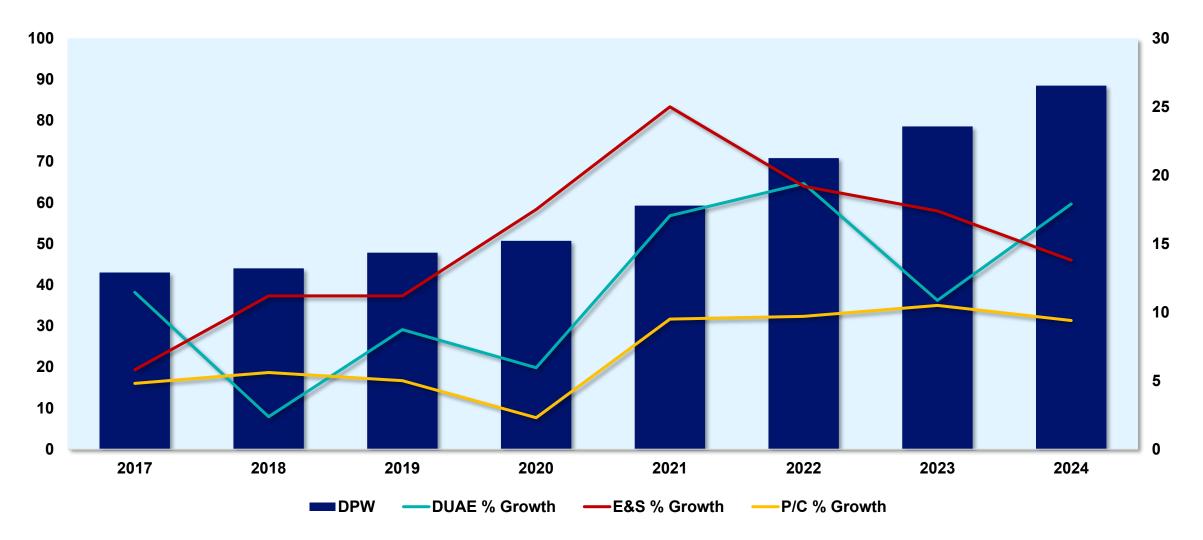
Growth of DUAEs/MGAs in the Value Chain

US Property/Casualty MGA Direct Premiums Written (USD billions)



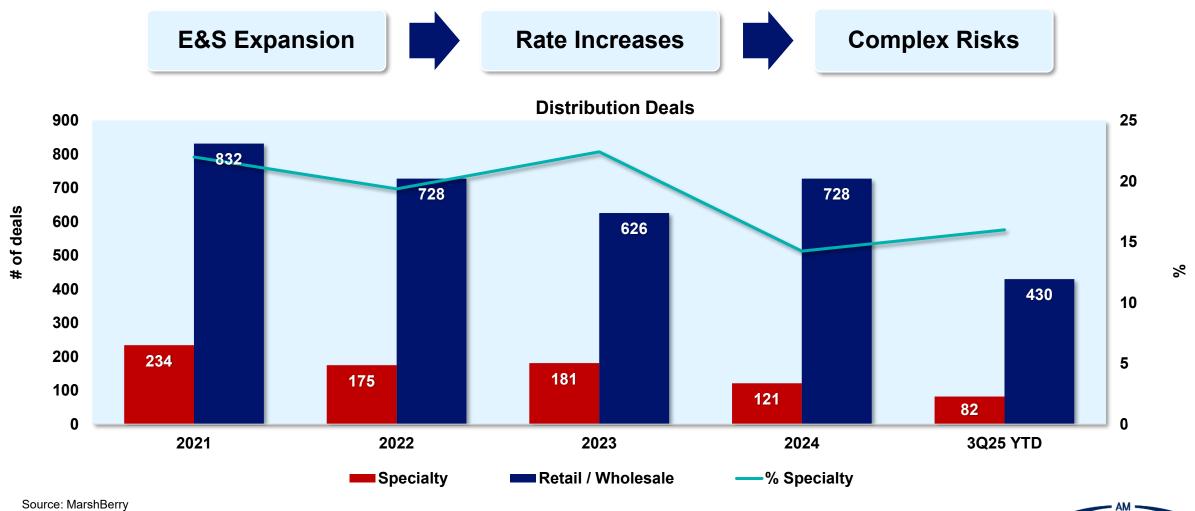


DUAE Premium Growth Still Robust, Buoyed by E&S; Outpaces P/C

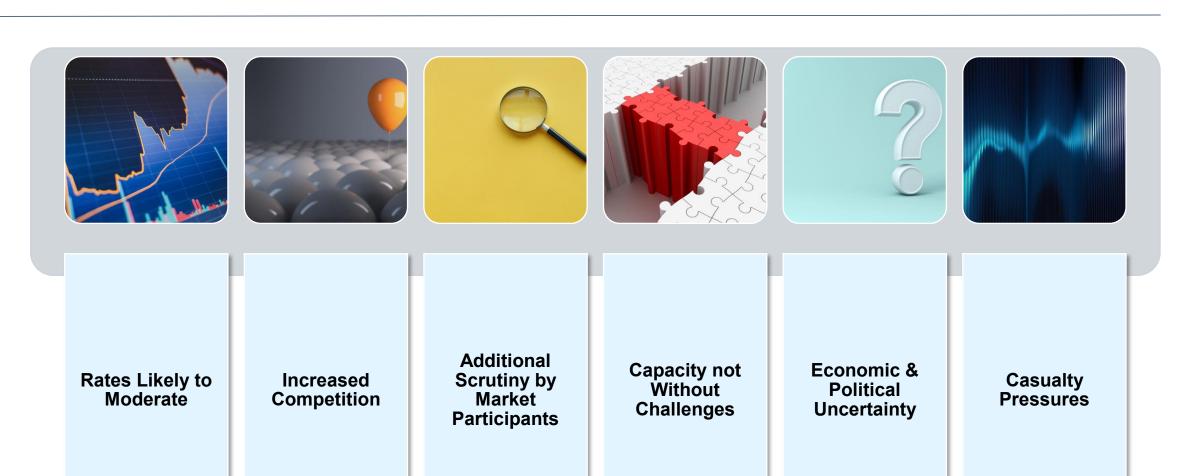




Insurance Brokerage M&A – Specialty Distribution



Global DUAE Market – Headwinds



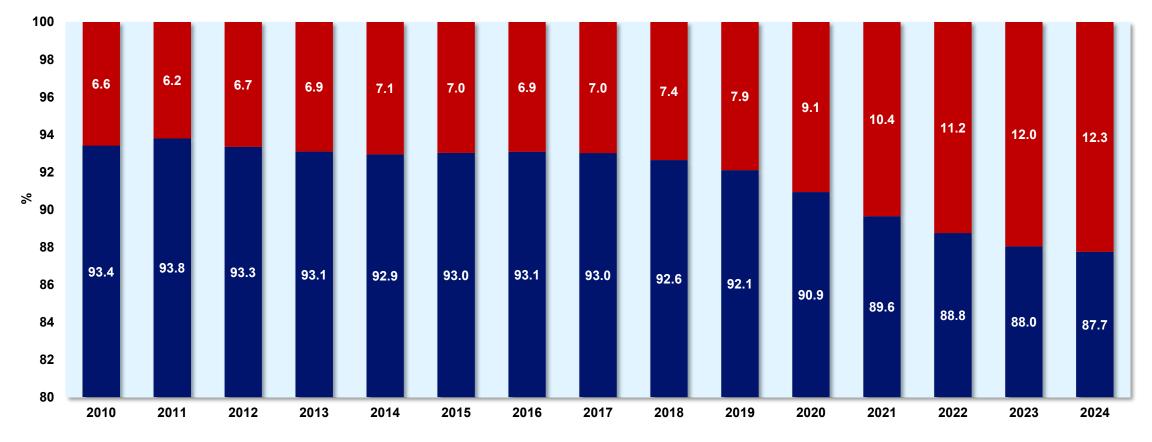


Excess & Surplus Lines



US Surplus Lines

US P/C Industry – Admitted vs. Surplus Lines, Proportion of DPW



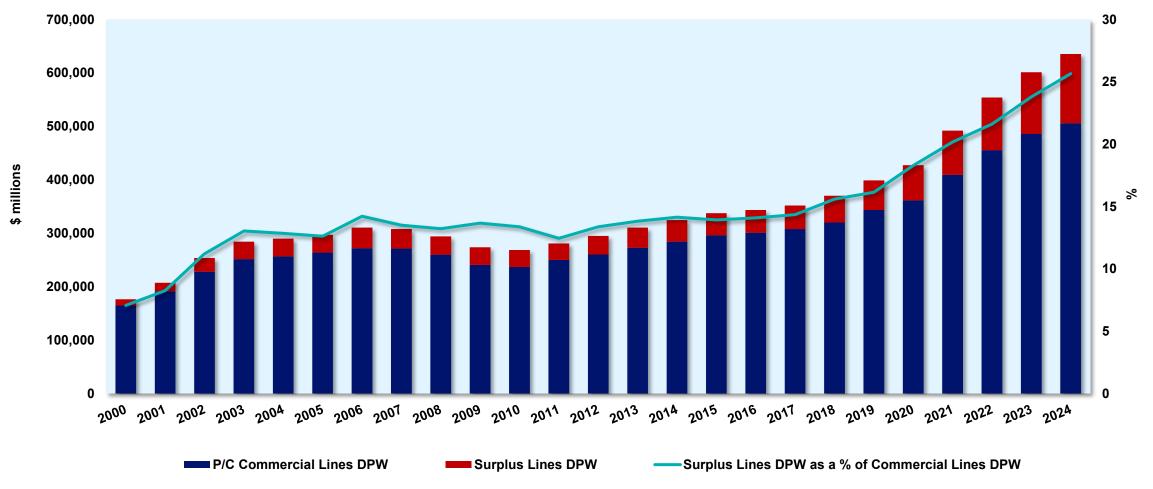
■ Admitted % of Total P/C DPW

■ Surplus Lines % of Total P/C DPW



US Surplus Lines

US Surplus Lines DPW as a % of P/C Industry Commercial Lines DPW





US Surplus Lines

Evolving Lines/Risk Classes

- Catastrophe-exposed property
- Evolving cyber liability threats
- Coverage for cannabis-related businesses
- Specialty risks shifting to surplus lines like event cancellation, and active assailant coverage

Emerging Lines/Risk Classes

- Artificial intelligence-related exposures
- Autonomous transportation
- Electric vehicles / lithium battery risks
- Emerging health, biotech, and life science exposures (gene therapies, clinical trials, etc.)
- Environmental liabilities (PFAS contamination)
- Parametric covers



2026 US Excess and Surplus Lines Market Segment Outlook

AM Best is revising its outlook from Positive to Stable for the US Excess and Surplus Lines, based on the following factors:

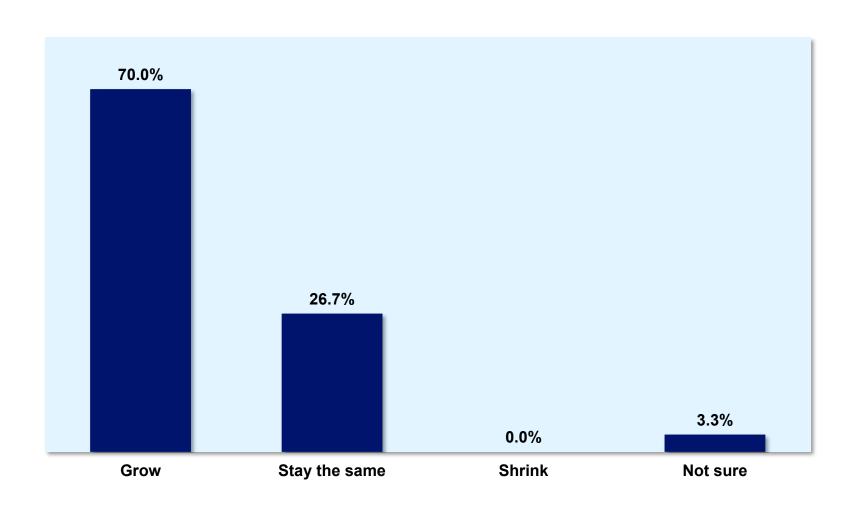
- Rate momentum is easing in select classes
- Loss cost uncertainty warrants caution
- Capacity becoming more selective on terms and conditions; raising performance thresholds at renewal
- Specifically tailored surplus lines coverage solutions will remain in high demand
- Efficient use of E&S lines capacity as a safety valve will continue



DUAE Survey



Carriers Expectation of Their DUAE-Sourced Premium

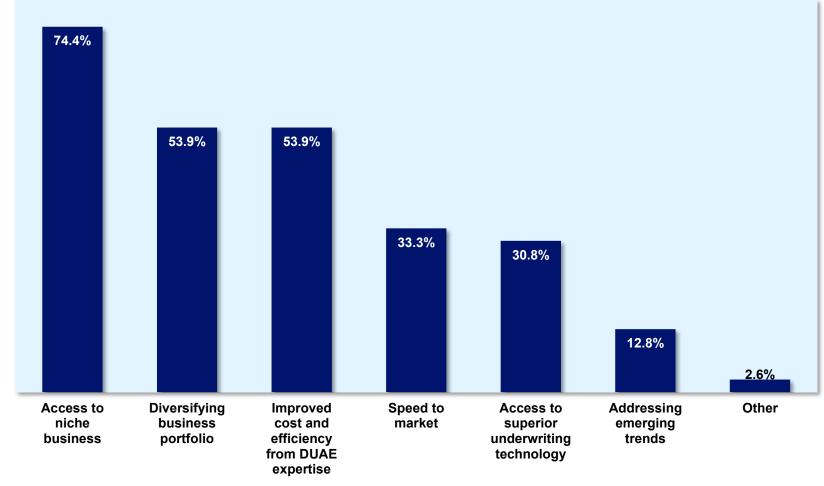


Sustained Growth,
Stability, &
Confidence in the
DUAE Model



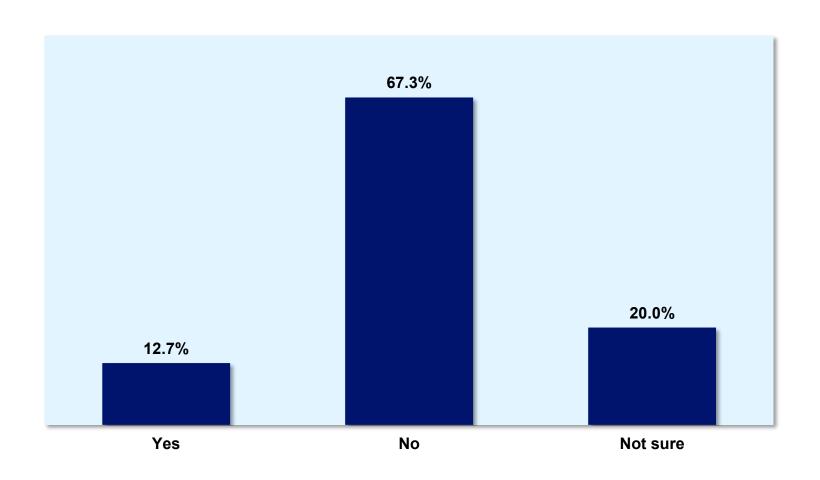
Top Reasons for using DUAEs

Ability to offer niche expertise and tailored solutions for specialty lines and emerging risks





Carriers Expectation to Partner with New DUAEs



Focus on
Maintaining &
Cultivating Existing
DUAE
Relationships



Carriers View: Top 3 Strengths & Weaknesses of Program Business



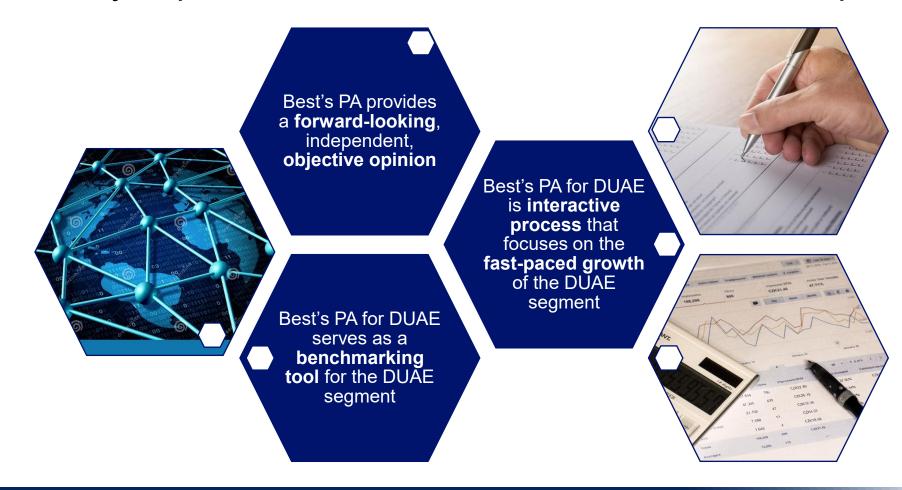


AM Best Performance Assessment and Benchmark



AM Best's PA for DUAEs

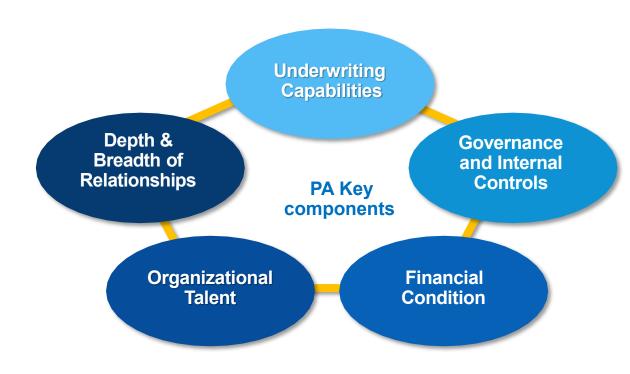
AM Best's PA for DUAE is a comprehensive assessment of a DUAE's relative ability to perform services on behalf of its insurance partners





AM Best's Process for Assessing DUAEs

AM Best uses quantitative and qualitative elements to assess the strengths and weaknesses of a DUAE.

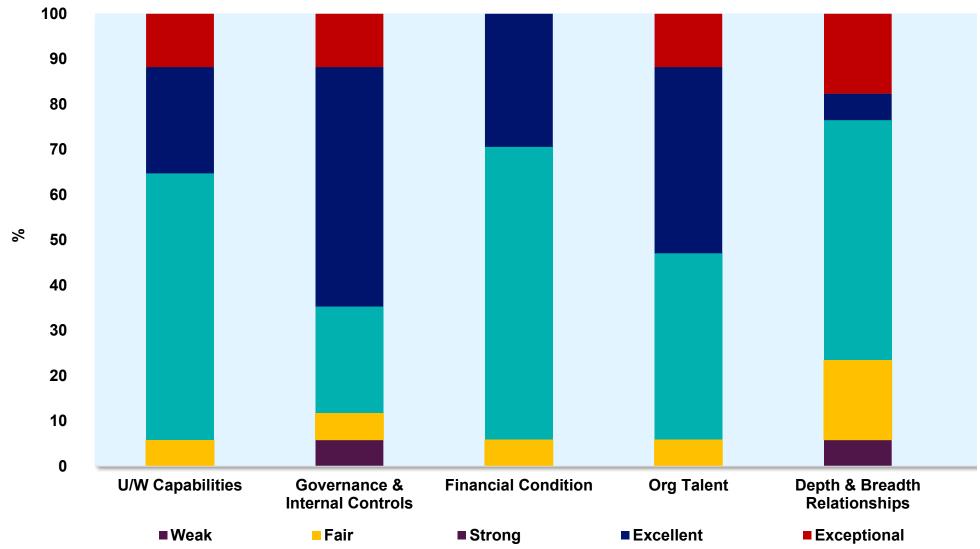


PA Process Flow

Data Collection Management Meeting Analyses Recommendation Assessment Committee Disseminate Results (Public or Private) Monitor Activities

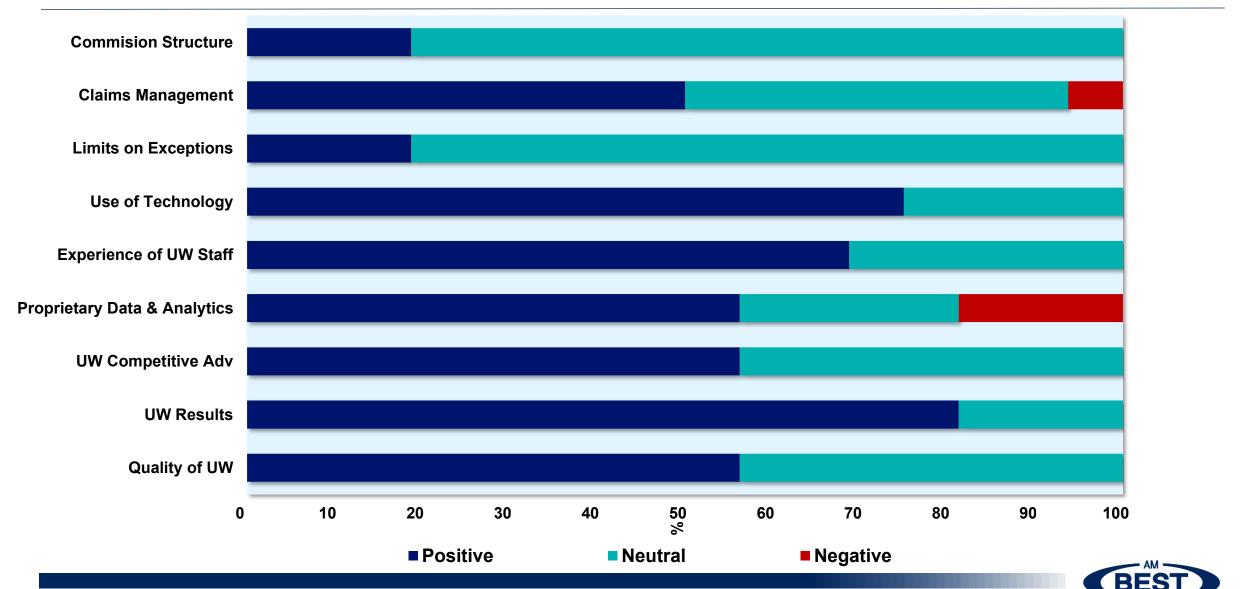


Performance Benchmark – Overview

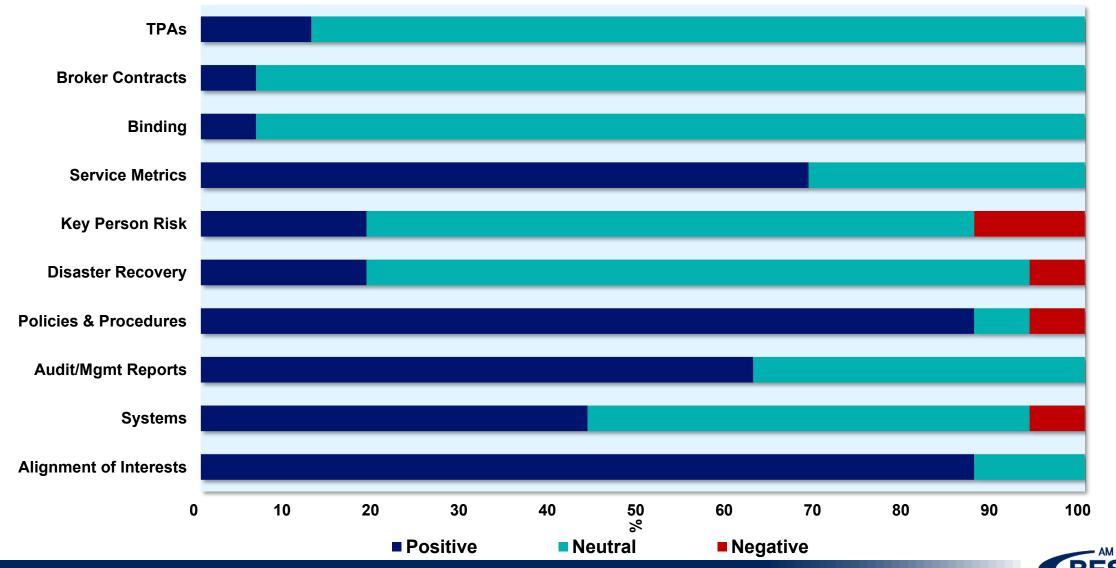




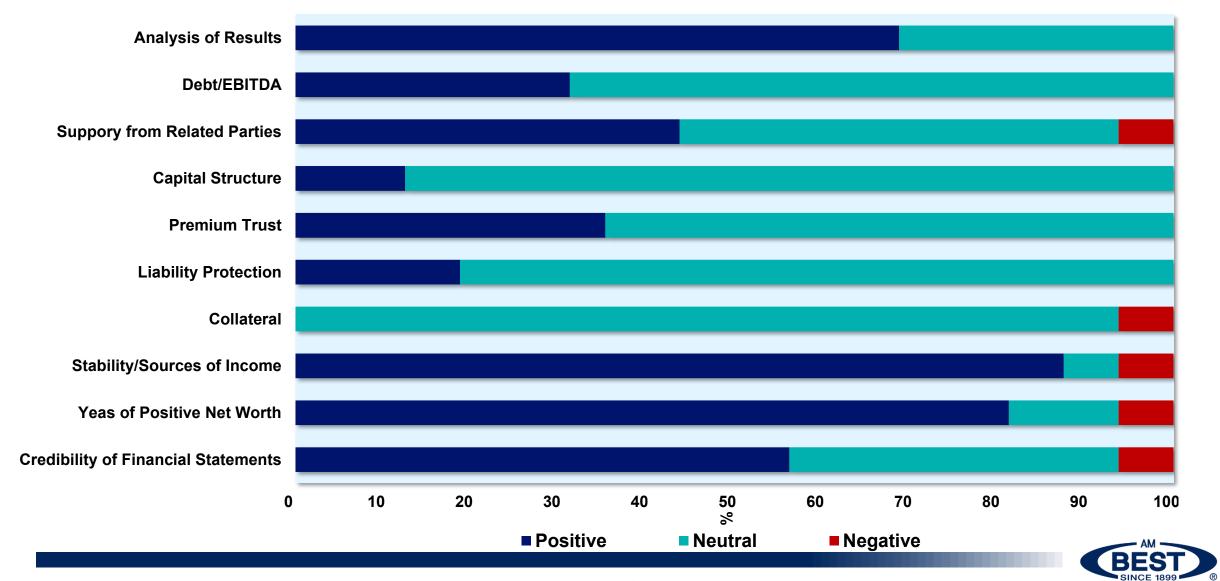
Performance Benchmark – Underwriting Capabilities



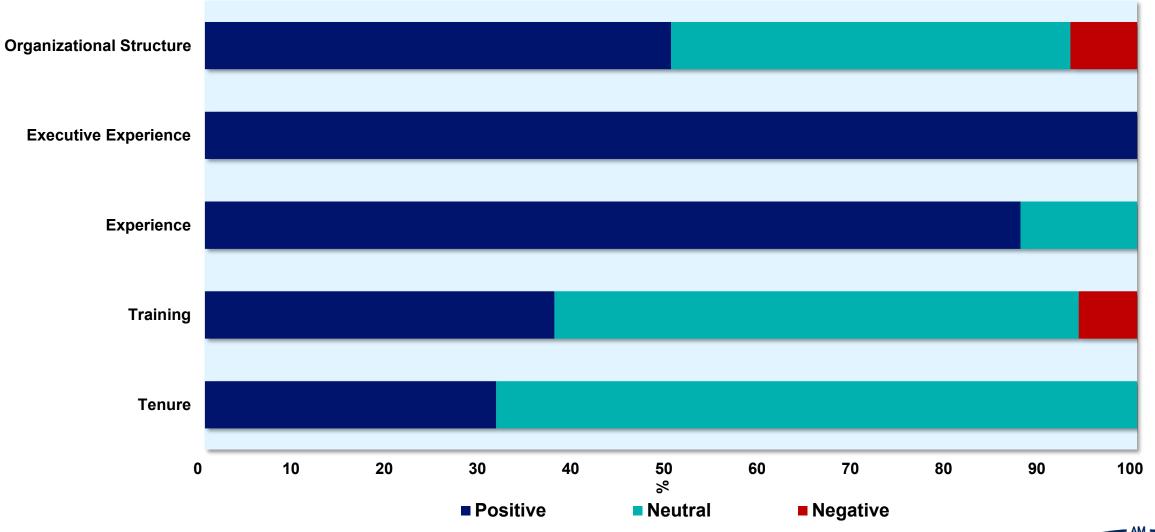
Performance Benchmark – Governance & Internal Controls



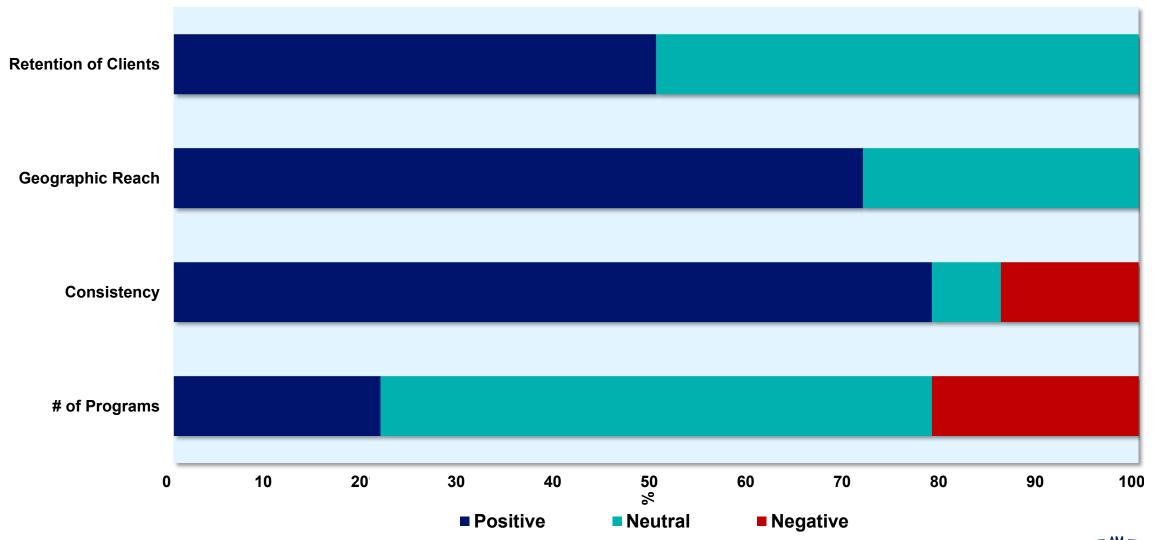
Performance Benchmark – Financial Condition



Performance Benchmark – Organizational Talent



Performance Benchmark – Depth & Breadth of Relationships



Q&A



Thank You



AMBEST

Panel Discussion – Inside the Engine Room: Perspectives on High-Performing DUAE's

Matthew Jones – Senior Vice President, Business Development, MS Transverse

Max McClure – Senior Managing Director & Reinsurance Broker, AON

Steven Nigro – Managing Partner, TAG Financial Institutions Group, LLC

Greg Williams – Managing Director, AM Best

AM Best's Latest Report



BEST'S MARKET SEGMENT REPORT

Our Insight, Your Advantage®

November 17, 2025

Market Segment Outlook: Delegated **Underwriting Authority Enterprises**

The outlook for **DUAE** is revised from Positive to Stable, reflecting emerging headwinds, including capacity challenges and

pricing pressure at

renewals

AM Best is revising its outlook from Positive to Stable for the global delegated underwriting authority enterprises (DUAE) segment, reflecting moderating growth and emerging headwinds, including more selective capacity and greater performance pressure from carrier and reinsurance partners. The DUAE segment remains well positioned as a go-to market for (re)insurers.

Key factors supporting the Stable outlook:

- The global DUAE distribution channel exhibits sustained growth and resilience.
- Niche expertise and tailored solutions for specialty lines and emerging risks are prevalent.
- · Investment in talent and technology supports a nimble, scalable, and adaptable business

Countering factors include the following:

- Capacity challenges, including selective deployment and pricing/cession pressure at renewals,
- Market participants place added scrutiny on DUAEs as it relates to data quality, governance, and collateral requirements.

- Market participants place added scrutiny on DUAEs as it relates to data quality, governance

Printed Copies of AM Best's Latest Report are Available Today for Distribution

Download the Report via the QR Code Below





AM Best's Networking Reception – New York



Midtown Terrace, 267 5th Ave, New York, NY, | 5:00 - 7:00 PM ET

AM Best will host its annual New York reception on Thursday, December 4, 2025 where colleagues will discuss our 2026 outlooks and current industry trends

Register via the QR Code Below





Don't Miss AM Best's Upcoming Briefing



Tuesday, December 9, 2025 | 2:00 PM ET

Register via the QR Code Below





Disclaimer

Copyright © 2025 by A.M. Best Company, Inc. and/or its affiliates (collectively, "AM Best"). All rights reserved. No part of this report or document may be distributed in any written, electronic, or other form or media, or stored in a database or retrieval system, without the prior written permission of AM BEST. For additional details, refer to our *Terms of Use* available at AM BEST's website: www.ambest.com/terms. All information contained herein was obtained by AM BEST from sources believed by it to be accurate and reliable. Notwithstanding the foregoing, AM BEST does not make any representation or warranty, expressed or implied, as to the accuracy or completeness of the information contained herein, and all such information is provided on an "as is" and "as available" basis, without any warranties of any kind, either express or implied. Under no circumstances shall AM BEST have any liability to any person or entity for (a) any loss or damage of any kind, in whole or in part caused by, resulting from, or relating to, any error (negligent or other with the procurement collection compilation analysis interpretation communication and livery of any error (negligent or other with the procurement collection compilation analysis interpretation communication and livery of any error of the procurement collection compilation analysis interpretation communication and livery of any error of the procurement collection communication analysis interpretation communication and livery of any error of the procurement collection communication analysis interpretation communication and livery of any error of the procurement collection communication and livery of any error of the procurement collection communication and livery of any error of the procurement collection communication and livery of any error of the procurement collection communication and livery of any error of the procurement collection communication and livery of any error of the procurement collection communication and l employees, or agents in connection with the procurement, collection, compilation, analysis, interpretation, communication, publication or delivery of any such information, or (b) any direct, indirect, special, consequential, compensatory, punitive or incidental damages whatsoever (including without limitation, personal injury, pain and suffering, emotional distress, loss of revenue, loss of present or prospective profits, loss of business or anticipated savings, or loss of goodwill) resulting from the use of, or inability to use, any such information, in each case, regardless of (i) whether AM BEST was advised in advance of the possibility of such damages, (ii) whether such damages were foreseeable, and (iii) the legal or equitable theory (contract, tort or otherwise) upon which the claim is based. The credit ratings, performance assessments, financial reporting analysis, projections, and any other observation, position or conclusion constituting part of the information contained herein are, and shall be construed solely as, statements of opinion and not statements of fact or recommendations to purchase, sell or hold any securities, insurance policies, contracts or any other financial obligations, nor do they individually or collectively address the suitability of any particular financial obligation for a specific purpose or purchaser. Credit risk is the risk that an entity may not meet its contractual, financial obligations as they come due. Service performance risk is the risk that an entity may not meet its contractual service performance obligations on behalf of its insurance partners. Consequently, neither credit ratings nor performance assessments address any other risk, including but not limited to, liquidity risk, market value risk or price volatility of rated securities. NO WARRANTY, EXPRESS OR IMPLIED, AS TO THE ACCURACY, TIMELINESS, COMPLETENESS, MERCHANTABILITY OR FITNESS FOR ANY PARTICULAR PURPOSE OF ANY SUCH RATING OR ASSESSMENT OR OTHER OPINION OR INFORMATION IS GIVEN OR MADE BY AM BEST IN ANY FORM OR MANNER WHATSOEVER. Each credit rating, performance assessment or other opinion must be weighed solely as one factor in any investment or purchasing decision made by or on behalf of any user of the information contained herein. Each such user will, with due care, make its own study and evaluation of each security or other financial obligation, and of each issuer and guarantor of, and each provider of credit support, and an independent view of service provider performance for, each security or other financial obligation that it may consider purchasing, holding, or selling or for each service contract that it may consider entering into. For additional detail on credit ratings or performance assessments, and their respective scales, usage, and limitations, refer to the Guide to Best's Credit Ratings (https://www.ambest.com/ratings/index.html) or the Guide to Best's Performance Assessments (<a href="https://www.ambest.com/ratings/assessments/as (https://www.ambest.com/ratings/assessmentMethodology.html).

