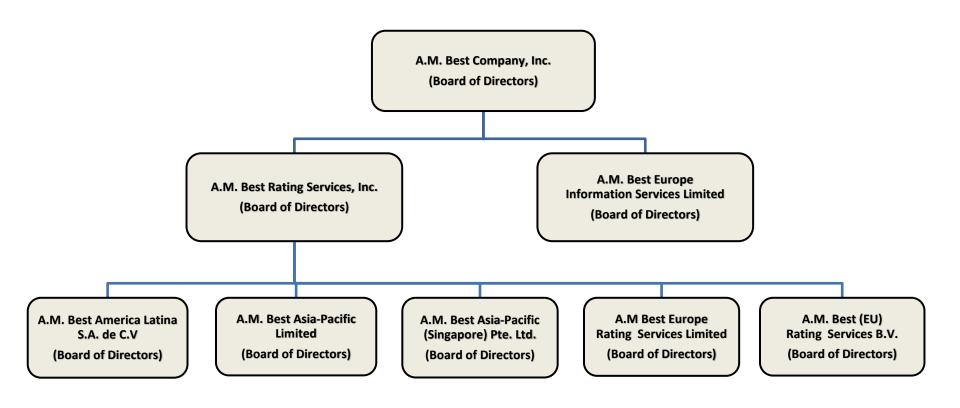


## A.M. Best Company, Inc.





## A.M. Best Rating Services, Inc. Organization Structure

